#### TITLE Q4 FY25 CONFERENCE CALL DIGEST

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- ABOUT THIS CAPSULE CONTAINS CONFERENCE CALL NOTES OF COMPANIES WHICH POSTED GOOD RESULT THIS QUARTER. CRITERIA FOR SELECTION BEING MINIMUM 10% SALES GROWTH AND 20% PAT GROWTH YOY. NOTE THAT THIS DIGEST IS EX FINANCIALS DUE TO MY LIMITED KNOWLEDGE ABOUT THE SECTOR.
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# Bharti Airtel

- B2B digital services growing 25-30%, targeting substantial acceleration through cloud and security offerings
- India revenue excluding Indus grew 15.3%, EBITDAaL up 20.2% despite full 5G cost absorption
- India net debt to EBITDAaL improved to 1.5x from continued deleveraging
- Prepaid another ₹5,985cr of high-cost DoT spectrum debt in Q4
- Added 5 million revenue-earning mobile customers and 6.6 million smartphone data users
- 135 million 5G customers with 25,000 new 5G sites added in FY25
- Broadband added 8.1 lakh customers with 2 million FTTH home passes rolled out
- Fixed wireless access launched in 2,500+ cities 40-45% of broadband net adds from FWA
- Target to increase fiber rollout from current 1.7 million to 2.5+ million home passes per quarter
- IPTV launched with encouraging customer response, eliminates DTH subsidies completely
- Airtel Business revenue declined due to strategy to exit low-margin commoditized businesses
- Cloud services launching in June fully sovereign telco-grade offering built on own infrastructure
- Data center capacity doubling program on track with ₹5,000cr investment
- Payments Bank at 96 million monthly transacting users, ₹2,900cr annualized revenue run rate
- FY26 capex will be lower than FY25 as rural rollout substantially complete
- Radio capex to decline significantly while transport capex continues at steady levels
- Industry needs further tariff repair through restructured architecture entry level stable, reduce data allowances on mid-tier plans
- Targeting double-digit broadband growth with fiber expansion and channel integration

### Blue Jet Healthcare

- Pharma intermediates revenue grew 388% YoY driven by cardiovascular intermediate scale-up
- Currently running cardiovascular intermediate plant at 60-65% utilization with headroom for 20% debottlenecking
- Strong order visibility for cardiovascular molecule prescriptions grew 60% in calendar year
- Contrast media stabilized in H2 after muted H1 new NCE molecule commercialized in Q4
- Iodinated intermediate launch expected H1 FY26 with full potential visible in FY27
- New multipurpose plant (MPP) at Mahad with 30 reactors going live H2 FY27 fully USFDA compliant
- Acquired land at GIDC Dahej for future expansion in CMI and PI segments
- Tracking 20 new opportunities with 30% in late Phase 3 or commercial stage
- Target of adding more capacity post FY27 with strong client lock-ins and multi-year contracts
- CAPEX of Rs. 300 crores planned for FY26
- New R&D center investment of Rs. 40 crores for advanced intermediates and GLP-1
  molecules
- Gadopiclenol NCE molecule to show linear growth as market adoption increases
- GLP-1s and global CDMO de-risking from China creating long-term opportunities
- Mahad Unit-3 backward integration facility to go live in H2 FY26

### Varun Beverages

- \* 30.1% volume growth yoy  $\rightarrow$  15.5% organic growth in India + inorganic from South Africa/DRC acquisitions
- 141 million cases in South Africa over trailing 4 quarters  $\rightarrow$  13% growth vs last year
- new Greenfield plants operational in Kangra (HP) and Prayagraj (UP)
- Bihar plant starts May 1, 2025  $\rightarrow$  Meghalaya plant by end May 2025
- backward integration facilities established in Prayagraj and DRC
- snack products distribution launched in Zimbabwe and Zambia
- hydration drink Nimbooz growing at 100% yoy
- value-added dairy beverages growing at 80% yoy
- South Africa margins improved from ~10% to 14.4%  $\rightarrow$  targeting to maintain this level
- Zimbabwe volumes recovering after sugar tax impact  $\rightarrow$  expected normalization from this quarter
- reaching 4 million out of 12 million FMCG outlets in India  $\rightarrow$  significant expansion runway
- double digit volume growth guidance maintained for India
- Jeera drink launch in progress
- CAPEX guidance of Rs. 3,100 crore for the year with Rs. 900 crore remaining to be spent

### Manorama Industries

- Revenue guidance INR 1,050 crores for FY26 (36% growth) 25-30% volume driven, 5-10% price driven
- New 25,000 tons fractionation capacity utilization at 40-50% in FY25, targeting 75-85% in FY26
- Combined fractionation capacity utilization at 62.5% in FY25 vs projected 75-85% in FY26
- CBE sales volume increased from 10% to 30% of total sales key margin driver
- Working capital days reduced from 180 to 150 days, targeting 120-140 days going forward
- CBE pricing contracts in \$5,000-\$6,000 per metric ton range
- global subsidiaries established in West Africa, UAE and Brazil for market expansion
- 4,500 MT CBE sales and 7,000 MT Stearin sales in FY25
- Long-term contracts with global chocolate majors mostly annual contracts with some spot sales
- Brazil/Latin America market opportunity sized at 25,000-30,000 tons with fragmented competition
- Company among top 3-4 global players in specialty CBE niche
- Inventory at INR 549 crores includes INR 400 crores raw materials (seasonal procurement)
- Export business contributes 73% of total revenue
- CBE sales contribution to increase from current 30% of revenue

### Garden Reach Shipbuilders & Engineers

- Order book at ₹22,680 crores visibility of 4+ years
- Shipbuilding capacity expansion from 20 to 24 ships currently, targeting 28 ships by end FY26, plan to reach 30 ships within 2 years
- Next Generation Corvette L1 announcement expected in couple of days, potential order value ₹25,000+ crores for L1 winner
- Pipeline projects worth ₹1,50,000+ crores NGC (₹40,000 cr), P-17 Bravo (₹70,000 cr), Mine Counter Vessels (₹32,000 cr)
- 7 ship deliveries planned FY26 1 P-17 Alpha, 2 Survey vessels, 4 ASW craft
- Commercial shipbuilding expansion through SWAN partnership and other MOUs
- EBITDA margins sustainable at 13% levels
- FY27 deliveries planned: 6+ ships (2 P-17 Alpha, 3 ASW craft, 1 NGOPV, 1 Acoustic vessel)
- P-17 Bravo RFP expected in calendar year 2025 ₹70,000 crores total project value

# Privi Speciality Chemicals

- Record Q4 and FY25 performance with EBITDA margins at 23.5% for Q4 and 22.3% for full year
- Operating at 85-90% capacity across all plants with strong demand for core products
- Expanding capacity from 48,000 to 54,000 metric tons by March 2026 through debottlenecking
- Launched new premium products: Indomerane, Florovane and Amber Woody Xtreme during FY25
- Two additional new premium products to launch in FY26
- Target to maintain 20-25% revenue growth annually going forward
- EBITDA margins to sustain above 20% levels consistently
- 70% export exposure with limited 10% US market exposure
- Backward integration through CST and GTO providing competitive advantage and margin expansion
- CAPEX of Rs 250-300 crores planned for FY26 for debottlenecking and capacity expansion
- Working capital cycle improvement potential of 15-20 days reduction
- Growing market share with top 10 global customers now as clients vs 3 earlier
- Targeting #1 global aroma chemicals company position
- Asset turnover to improve from 1.4x to 1.7-1.8x range
- Gross margins expected to sustain at current levels of 45%+

## Solar Industries India

- Defense order book at ₹15,000cr: includes ₹6,084cr Pinaka rockets order (10-year delivery) + ₹8,500cr international contracts
- Total order book ₹17,000cr: ₹15,000cr defense + ₹2,000cr non-defense providing strong revenue visibility
- Defense revenue surge: grew 162% to ₹1,355cr in FY25, targeting ₹3,000cr in FY26 (30% of total revenue vs 18% current)
- Capex of INR2,500 crores planned for FY '26
- ₹12,700cr MoU with Maharashtra: 10-year defense and aerospace investment commitment
- Revenue guidance FY26: targeting ₹10,000cr total revenue (33% growth)
- aiming for ₹8,000cr defense revenue in next 4-5 years
- confident of maintaining 27% EBITDA levels with defense mix improvement
- Target revenues of INR10,000 crores in FY '26
- Revenue to double from INR10,000 crores to INR20,000 crores in 3-4 years
- International business revenue expected to grow significantly
- Pinaka order to contribute INR500-600 crores annually

- Record revenue of Rs. 3,236 crores on consolidated basis  $\rightarrow$  103% growth vs previous year
- Transaction charges increased 186% to Rs. 2,030 crores  $\rightarrow$  driven by derivatives volume surge
- BSE Index Derivatives achieved highest ever average daily premium turnover of Rs. 11,782 crores in Q4
- Expanding co-location capacity from current 300 racks to 500 racks  $\rightarrow$  adding 200 more in two tranches
- BSE Star MF revenue grew 80% YoY to Rs. 230.70 crores → processed 66.3 crore transactions vs 41.1 crore last year
- \* 81 new listings raised record Rs. 1.82 lakh crores  $\rightarrow$  194% increase vs previous year
- Common contract note implementation expected to drive institutional volume growth

# Elecon Engineering Company

- Strong order book at ₹948cr (₹583cr gears + ₹365cr MHE) providing 15-18 months visibility
- FY26 revenue guidance of ₹2,650cr (19% growth) with 24% EBITDA margin
- MHE division growth 98.2% YoY in Q4, targeting ₹650cr revenue in FY26
- International business targeting 27-30% of revenues vs current 17% in Q4
- CapEx of ₹300cr (including lease assets) to generate additional ₹500cr revenue capacity
- Asset turnover expected to improve to 1.2-1.3x by FY27 with new automated machinery
- MHE division sustainable margin of 23%; Gear division sustainable margin of 25.5%
- Gears division revenue target of INR 2,000 crores

### **APL Apollo Tubes**

- achieved 3.1 million tons sales volume in FY25 makes APL Apollo world's largest downstream steel player outside China
- ROCE at 25% for FY25, targeting 35% for FY26 and 50%+ in next 2-3 years
- general product EBITDA improved to Rs. 2,800 per ton vs Rs. 1,970 commands 5%+ premium over nearest competitor
- targeting Rs. 5,000 per ton blended EBITDA in FY26 vs Rs. 3,900 in FY25
- 20% volume growth guidance for next 3-4 years
- expanding capacity to 7 million tons from current 5 million tons with Rs. 1,500 crores capex over 3 years
- adding 2 million tons capacity through new plants in East India, Dubai, South India, and Bhuj
- 10 million tons target by 2030 including 2 million tons through outsourcing
- Dubai plant EBITDA at Rs. 7,000-8,000 per ton vs Rs. 2,000-3,000 from India exports
- exports currently at 6% of sales, targeting 10%+
- employee cost reduction target from Rs. 1,000 per ton to Rs. 600 per ton
- heavy structural capacity at 60% utilization adding 100,000 tons
- entering specialty tubes API, stainless steel, seamless pipes with 250,000 tons each by 2030
- Export margins from India to improve to Rs. 7,000-8,000 per ton from Q2 FY26

# **ERIS Lifesciences**

- FY25 consolidated revenue Rs. 2,894 crores, EBITDA Rs. 1,117 crores (51% growth)
- Targeting Rs. 200-300 crores annual revenue from vacated Human insulin cartridge market from H2 FY26
- Liraglutide for obesity launching Q1 FY26 first generic in India obesity segment
- Semaglutide launch on track for FY27
- Anti-diabetes market rank target: #3 in next 3 years (currently #5, doubled share from 3% to 6%)
- 10% market share in insulins achieved
- Bhopal insulin vials production commenced, cartridges by end FY26
- Net debt Rs. 2,200 crores, targeting 1.5x debt-to-EBITDA by end FY26
- In-house production to reach 80% by Q4 FY26 (currently 66%)
- FY26 guidance: consolidated revenue Rs. 3,325-3,500 crores (15-21% growth), EBITDA margin 36%
- 3 new divisions created: RISE, STRIDES (VMN therapy), Bio ART (IVF therapy)
- GLP validation from Bhopal starting Q4

### Data Patterns

- Order book stands at INR730 crores as of March 31, 2025, with negotiated contracts bringing it to INR860 crores
- International order book at INR107 crores as of March 31
- BrahMos seeker successfully flight tested expecting development and production orders in coming quarters
- Currently supplies all BrahMos launchers (ground, mobile, air versions) and test systems across all three services
- Fresh order intake guidance of INR1,000-2,000 crores for FY26
- Revenue growth guidance of 20-25% for FY26 with EBITDA margins at 35-40%
- TAM of INR20,000-30,000 crores identified across radar, EW, and seeker products over 3-6 years
- Planning INR150 crores capex over next 1-2 years for production and test infrastructure
- Ashwini LLTR radar order flow expected from BEL in next 3-6 months
- Developed airborne fire control radars, EW suites, and communication systems for trials
- Export opportunities being pursued through joint development with foreign OEMs

# Vilas Transcore

- achieved 100% capacity utilization on existing 12,000 metric ton facility in FY25
- new 24,000 metric ton CRGO capacity commencing commercial production July 2025
- total production capacity increasing from 12,000 to 36,000 metric tons per annum
- adding transformer radiators (7,200 metric tons capacity) higher margin product at 20-22% EBITDA
- targeting INR600cr revenue in FY26 vs INR362cr in FY25 (66% growth)
- projecting INR1,000cr revenue by FY27
- targeting 12,000 tons from old plant + 12,000 tons from new plant in FY26
- radiator business planned as 100% export-oriented unit
- strong order visibility for radiators with 4-5 transformer manufacturers ready for annual contracts
- maintaining 13-14% blended EBITDA margins going forward
- export contribution to grow from 2% to 5-10% over next 2 years
- raw material sourcing 60% local, 40% imports for better cost optimization
- asset turnover ratio of 10x expected from new capex

# Interarch Building Solutions

- ranked second largest PEB company in India by installed capacity and revenue
- current installed capacity: 161,000 MT  $\rightarrow$  effective utilizable capacity 135,000 MT
- expansion completion by June 2025  $\rightarrow$  adding 40,000 MT  $\rightarrow$  total 200,000 MT capacity
- acquired additional 20 acres in Andhra Pradesh for heavy fabrication line by Sep 2026
- heavy structures expansion  $\rightarrow$  targets steel plants, data centers, high-rise buildings
- order book as of April 30: INR 1,646 crores  $\rightarrow$  strong visibility
- secured largest single PEB order in India  $\rightarrow$  INR 300+ crores
- repeat customers contribute 82% of revenue
- average order size increased from INR 3.5-4 crores to INR 10-11 crores
- 50% of orders now above INR 20 crores
- sales growth of 17.5% expected for FY 26
- revenue guidance: INR 2,400-2,500 crores by FY28
- new age industries driving growth: semiconductors, renewables, data centers, EV, lithium batteries
- volume growth: 124,000 tons vs 109,000 tons  $\rightarrow$  13.4% increase
- FY26 capex: INR 80 crores for new plant setup

# Azad Engineering

- order book stands at upwards of INR 6,000 crores across 3-6 year contracts
- targeting 30%+ revenue growth in FY26 from new facility ramp-up
- 2 dedicated lean manufacturing facilities inaugurated for Mitsubishi (7,200 sqm) & GE Vernova (7,600 sqm)
- new Hyderabad facility operational from Q1 FY26 part of 95,000 sqm Phase 1 expansion
- aerospace & defense revenue grew from INR 43.8cr to INR 80.7cr in FY25 (84% growth)
- asset turnover target of 2x on incremental capex over time
- Phase 2 expansion of 70,000-75,000 sqm planned after Phase 1 completion
- first indigenous gas turbine engine for GTRE near delivery entry into complete engine manufacturing
- revenue by segment target 55-60% energy, 35-40% aerospace/defense & oil/gas
- capacity utilization: existing facility at 84-85%, new facilities targeting 70%+ by year-end

# V2 Retail

- Same-store sales growth of 29% for FY25 on high base
- Sales per square feet rose to ₹1,017 per sq ft per month from ₹854 last year
- Added 74 stores, closed 2 reaching 189 stores by March 2025, now at 207 stores
- Stores profitable from first month with breakeven at ₹500 per sq ft per month
- 85% business is private label, targeting 60% own design by summer 2026, 80% by 2027
- Reduced old inventory (>1 year) from 18% to 5%
- Revenue growth guidance of 45-50% for FY26-27 driven by new stores + 8-10% SSG
- EBITDA margin guidance at pre-IND AS level of 8-9%
- Expanding across UP, Bihar, Odisha, Jharkhand, entering Punjab, Bengal, Rajasthan, South India
- Target to open 100 stores in FY26 already opened 17 stores in Q1
- CapEx per store ₹2.2cr inclusive of inventory
- Inventory at 90 days, creditors at 45 days
- New stores performing 26% lower than old stores vs 40% gap 2 years ago
- Target of ₹1,200 per sq ft per month in next 2-3 years
- PAT margin target of 4% to 5%
- target to reach 600-700 stores in next 4-5 years

# Shilchar Technologies

- Achieved full capacity utilization in Q4, well ahead of FY26 target
- Capacity expanded from 4,000 MVA to 7,500 MVA operational since August 2024
- Order book stands at Rs. 350-400 crores
- 77% capacity utilization for full year FY25
- Targeting Rs. 750+ crores revenue in FY26
- Export business comprises 44% of total revenue
- 70-75% of receivables are LC backed with 180-day payment terms
- Strong demand visibility across both domestic renewable and export markets
- Capacity expansion plans under discussion potential 3,000-4,000 MVA addition in next 3-4 years
- Full capacity utilization to be maintained throughout FY26

## Chalet Hotels

- double-digit RevPAR growth expectations
- acquired Westin Resort & Spa Himalayas for INR530cr in Q4 strengthening leisure and wellness positioning
- achieved highest ever quarterly RevPAR of INR10,909 and portfolio ARR of INR14,345
- operationalized additional 121 rooms at Bengaluru Marriott Whitefield now largest hotel in city at 512 rooms
- Dukes Retreat Khandala completing upgradation 145 keys total by H1 FY26
- target 5000 keys within next year across operating and pipeline
- budgeted capex of INR2300cr over next 3 years to be funded through internal accruals
- foreign guest mix at 42% of total room nights in Q4
- EBITDA Margins: Further improvement expected as rental income grows and resorts mature
- Office occupancy target 90%+ within 2-3 quarters from current 77%

# Shaily Engineering Plastics

- 22% revenue growth to INR787cr in FY25 with EBITDA margins expanding 350bps to 22.7%
- Healthcare segment grew 53% YoY to INR165cr, now 21% of revenue mix
- Targeting medical devices to reach 30% of total revenues in coming years
- Signed 8 contracts during FY25 for pen injectors/auto injectors, primarily GLP-1s
- 2 new customers signed for IP-led pen platforms (Neo and Toby) in Q4
- Commercial supplies of semaglutide pens starting in FY26
- Targeting 30 million pen sales in FY26 vs ~17 million in FY25 (70% growth)
- 70% of pen volumes in FY26 will be IP-led platforms vs customer IP
- INR150cr capex over 18-24 months to add 40-50 million pen capacity
- Total pen capacity to reach 80-90 million after expansion
- Developing next-gen GLP-1 device: non-priming, fixed dose, pull-push mechanism
- 3 customers expected for tirzepatide exhibit supplies in FY26
- Consumer segment grew 17% to INR561cr, Industrial segment up 12% to INR61cr
- Exports at 78% of total revenue in FY25
- Asset turnover of 1.5-2x expected on pharma capex investments
- Total capex guidance of INR180-185 crores for FY26
- Insulin pen growth expected at 20-30% annually over next 2 years

# Interglobe Aviation

- Crossed \$10 billion USD revenue mark for first time in company history
- Added 67 aircraft net in FY25, became single-largest receiver of Airbus aircraft globally
- Expanded from 25 to 41 international destinations in 3 years (65% growth)
- Business class rollout: Stretch product on 5 domestic routes with 16 aircraft, expanding to 40 aircraft
- 2.9 million BluChip members in 7 months
- Early double-digit growth for FY26, mid-teens growth in Q1 FY26
- Long-haul Europe operations starting July 2026 (Amsterdam & Manchester from Mumbai)
- International ASK to reach 40% by end of FY2030 (from current 30%)
- Mid-teens capacity growth expected for Q1 FY26

# PG Electroplast

- Q4 revenue up 77% to Rs. 1,910cr; FY25 revenue up 77% to Rs. 4,869cr
- Product business revenue at Rs. 3,525cr in FY25 with 111% growth
- Room AC business contributed Rs. 3,009cr with 128% YoY growth
- Washing machine business grew 43% YoY; air cooler business up 80%
- Net profit surged 112% to Rs. 291cr in FY25
- FY26 operating revenue guidance: Rs. 6,355cr (30% growth)
- Product business growth guidance: 35% from Rs. 3,526cr to Rs. 4,770cr in FY26
- Net profit guidance: Rs. 405cr for FY26 (39% growth)
- Group level revenue guidance: Rs. 7,200cr including JV Goodworth Electronics
- CAPEX guidance FY26: Rs. 800-900cr
- New Greenfield RAC plant in Bhiwadi planned
- New Greenfield washing machine facility in Greater Noida
- Refrigerator plant planned in South India with Rs. 300cr CAPEX allocation
- Compressor manufacturing facility to start Q4 FY26 for captive consumption
- PLI incentive of Rs. 37.5cr expected for FY26
- Outsourcing trend reversing in favor of contract manufacturers
- Company serves 35+ brands reducing dependency on individual brand performance
- 30-35% growth momentum targeted for next 3 years
- Electronics segment to grow 25-30% annually

# Aditya Vision

- Revenue grew 30% to Rs. 2,260 crores in FY25, maintaining 30% CAGR for past 10 years
- Opened 30 stores in FY25, reaching total of 175 stores (50% of new stores opened in Q4)
- Same store sales growth of 15% for FY25 and 19% for Q4
- Store expansion guidance: 25-30 stores annually
- Sharp focus on UP expansion targeting 200 stores in next 2-3 years vs 112 in Bihar
- Average store size increased to 4,500 sq ft from 4,000 sq ft (new stores at 5,500 sq ft)
- Larger format stores in UP to provide premium experience and compete with big players
- Built higher inventory (Rs. 698 crores) due to compressor supply uncertainty and government restrictions
- Double-digit SSSG expected to sustain going forward
- Bihar contributes 80% revenue, Jharkhand 12%, UP 8% for FY25
- EBITDA margins to remain between 8% to 10%
- Payback period extended due to increased store size and investment

### Transformers & Rectifiers India

- highest ever production in company's history 29,118 MVAs vs 16,425 MVAs in FY24
- total order inflow for FY25 at INR4,504 crores
- order book of INR5,132 crores as of 31st March 2025 visibility : 15-18 months
- order win of INR740 crores from GETCO in mar25 → highest ever for company
- 100% backward integrated in CRGO processing unit critical raw material -30-35% of transformer cost
- debt reduction to 0.2 debt-to-equity ratio from 0.84 last year
- target of US\$1B revenues in next 3 years
- total manufacturing capacity after capex completion will be 75,000 MVA
- will be spending INR550 crores in capex in next 15 months on backward integration and organic growth
- 100% backward integration gives : better product quality, better lead times, better execution/margins
- HVDC segment want to get into ; into all kinds of transformers
- demand drivers  $\rightarrow$  grid expansion happening very fast pace in india
- FY26 capex @ INR400 crores
- 15,000 MVA capacity expansion phase 1 operational by May 2025
- 22,000 MVA capacity expansion at Moraiya facility completion by Feb 2026
- targeting 16-17% EBITDA margins sustainably
- targeting 10% PAT margins
- export share maintained at 15-17% of revenues
- 70% of product mix is 220 kV plus transformers
- customer mix : 45% utility business, 55% EPC and others
- working capital target of 100 days vs current 120 days
- current capacity utilization at 60-65%, targeting 80% next year
- 80% of CRGO requirements will come from own facility
- order pipeline of INR22,000 crores

# Zen Technologies

- Expecting 800cr orders by H1 FY26 mainly simulators
- 50% CAGR revenue growth target intact for next 3 years cumulative 6000cr revenue from FY26-28
- Only Indian company qualified for IDDM anti-drone tender band independent technology vs competitors' limited 2.4/5.8 GHz systems
- Naval simulation opportunity through ARI acquisition targeting 400-500cr revenue potential
- Anti-drone + drones expected to be 70% of business in 5 years vs 30% training simulation
- Working capital cycle improved to 160 days targeting 135-140 days going forward
- 10000cr anti-drone market estimate from 2 years ago now significantly larger
- PAT margins guidance maintained at 25%
- EBITDA margins guidance maintained at 35%

# **BLS International Services**

- FY25 revenue at ₹2,193cr  $\rightarrow$  31% YoY growth, highest ever annual revenue
- EBITDA jumped 82% to ₹629cr with margins expanding 808bps to 28.7%
- Visa volumes hit record 37.5L applications vs 28.7L in FY24  $\rightarrow$  31% growth
- Net revenue per application increased 35% to ₹2,903 from ₹2,146
- Visa business EBITDA margins expanded 1,293bps to 34.5%
- Digital segment revenue grew 71% to ₹540cr driven by Aadifidelis acquisition
- Transition to self-managed model across geographies boosting margins
- 82% EBITDA growth  $\rightarrow$  only 20% from acquisitions, 60%+ organic
- Minimum 15-20% growth target maintained for next year
- **₹**1B worth of contract renewals in pipeline for bidding
- Digital ecosystem expanded to 44,800+ CSPs and 142,000+ touchpoints
- New partnerships with Canara Bank, Central Bank, SBI, Bajaj FinServ
- Target to maintain 30%+ EBITDA margins in visa business

### **TD Power Systems**

- Record quarterly order inflow at ₹413cr highest ever since inception, up 43% QoQ and 41% YoY
- 68% of quarterly order inflow from exports vs 32% domestic
- Order book stands at ₹1,368cr vs ₹1,051cr previous year
- Revenue guidance FY26: ₹1,500cr ; 1900-2000cr by FY27
- Order inflow guidance FY26: ₹1,600-1,700cr
- EBITDA margin guidance: 18-18.25%
- Third plant commissioning in H2 FY26 first shed commissioning started end of May
- Data center/AI business now ~25% of total revenue massive demand from US market
- Gas turbine generator orders include 225MW from data centers for delivery in next 12 months
- Grid stabilization opportunity emerging post Spain-Portugal blackouts -Germany planning 20GW gas power addition
- Current capacity optimization can handle up to ₹2,200cr revenue before next expansion needed
- New gas engine products for data centers starting October-December 2025
- Export business to remain at 65-70% of total orders
- US market share expected to reach 20-25% of total business
- Setting up design center in UK for advanced technology development

### Pearl Global Industries

- FY25 revenue hit record INR 4,506cr  $\rightarrow$  31.1% YoY growth
- Shipped highest ever 74.3 million pieces vs 56.9 million in FY24
- EBITDA at INR 411cr  $\rightarrow$  29.8% YoY growth with 9.1% margin
- India revenue at INR 1,196cr  $\rightarrow$  25.4% growth, EBITDA margin hit 10.2% in Q4
- Current capacity at 93.1 million pieces with 88% utilization in Q4
- FY26 capex plan of INR 250cr → will add 8 million pieces capacity (5-6M in Bangladesh, 2.5-3.5M in India)
- Bangladesh operations grew 35% YoY  $\rightarrow$  running at optimal capacity
- UK FTA eliminating 12% duty on Indian garments  $\rightarrow$  India-UK revenue to grow 3x in next 2 years
- Target of 100 million pieces shipment by FY28 with 130 million capacity
- Indonesia capacity can deliver \$30-35M revenue, Vietnam approaching \$100M
- Double-digit EBITDA margin target in medium term (10-12%)
- CAPEX of 250cr planned for FY'26

# Vishnu Chemicals

- Highest ever operating revenue of INR1,446 crores in FY25
- Chromium mine clearances expected by Sept-Oct 2025, will meet 70-80% raw material needs in year 1
- Barium volumes grew 30% in FY25, utilization at mid-60s vs mid-50s in FY24
- Strontium carbonate plant commercial production starts June 2025, revenue contribution from H2 FY26
- Major competitor in Mexico shut down due to fire, accelerating customer approvals for strontium
- Expected revenue of INR250-300 crores from strontium vertical in next 2 years
- FY26 revenue growth guidance of 15-20%, targeting better EBITDA margins
- Barium capacity utilization targeting 80% in FY26 vs current 60-65%
- Chrome mine will provide 90% raw material self-sufficiency by year 2 of operations
- Consolidated EBITDA margin target of over 20% in 2-3 years with full backward integration
- Planning brownfield expansion in Barium segment, 9-month timeline from groundbreaking
- Capex of INR88 crores in FY25, INR52 crores spent on Jayansree Pharma acquisition

# HPL Electric & Power

- FY25 revenue at 1,700cr (16% growth), Q4 at 493cr (record high)
- 3,500cr order book entirely from AMISP framework, visibility for 15-18 months
- smart meter execution acceleration industry installations scaled from 11k/day (Feb 24) to 100k/day (Apr 25)
- can deliver 1,500cr smart meters in FY26 if demand materializes
- ~20% market share in smart meters, targeting further gains
- expects smart meter prices to decline as volumes scale and new players enter
- wire & cable growth engine 3 consecutive years of strong double-digit growth
- 85k+ retail touchpoints
- fan business expansion targeting 75% market coverage by FY26 end, pan-India by next summer
- double-digit growth target for FY26
- Smart meter EBITDA margins to maintain at 17-18% range
- Smart meter capacity utilization to ramp up significantly in Q2-Q3 FY26

## Ceinsys Tech

- order book of INR 1,197cr as of march'25  $\rightarrow$  visibility of 18-20 months
- water domain orders: INR 1,019cr, geospatial enterprise solutions: INR 178cr
- FY25 revenue growth of 65% yoy to INR 418cr → technology solutions now 51% of revenue vs 24% last year
- technology solutions revenue increased 3.5x from INR 60cr to INR 213cr in FY25
- bid pipeline of INR 355cr with INR 280cr expected to convert in next month
- vidarbha river linking project (INR 381cr) execution commenced → aerial lidar survey in progress
- target states: maharashtra, UP, MP, gujarat, rajasthan for new orders
- 2 M&A targets in due diligence phase  $\rightarrow$  expected closure in 1-2 months
- technology solutions order book: INR 500cr, geospatial: INR 697cr
- Order book pipeline of INR 300-400 crores targeted per quarter

# Dixon Technologies

- Revenue growth of 120% YoY to Rs. 10,304 cr driven by mobile business expansion
- Mobile phone volumes at 28.3 million in FY25 vs 6.4 million in FY24 338% growth
- Targeting 43-44 million smartphone volumes in FY26, scaling to 60-65 million by FY27
- Expanding capacity by 50% for anchor customer to meet export orders to North America
- Strong order book across all partners Motorola, Xiaomi, Longcheer, Transsion brands
- Vivo JV expected to contribute 18-20 million units from FY27 (pending approvals)
- Display module JV with HKC: factory readiness expected by Q3 FY26 with trials in Q4 FY26; targeting revenue generation from FY27. Initial capacity will be 2 million mobile displays/month.
- Component PLI strategy for camera modules, batteries, enclosures under evaluation
- Inventec JV for IT hardware targeting Rs. 2,000 cr revenue by FY28
- Combined IT hardware revenues targeting Rs. 4,000 crores in couple of years
- Refrigerator business captured 8% Indian market share in first year expanding to 2 million units capacity
- CAPEX guidance of Rs. 900-1,000 cr for FY26
- Export opportunity emerging with 10-12 million units targeted for FY26
- Telecom business 5x growth to Rs. 1,288 cr with strong anchor customer order book
- Refrigerator business expecting 50% growth in FY26
- JV with Signify for the lighting business is expected to commence operations from Q2 FY26

## Indian Hotels Co.

- Achieved 16% RevPAR growth in Q4 and 12% for full year commands 73% RevPAR premium over industry
- 74 new signings in FY25 with 95% capital light pipeline of 134 hotels with 381 total portfolio
- Strong domestic demand growth at 6% vs limited supply addition under 3%
- Management fees grew 20% to INR 562cr driven by 11% net unit growth and RevPAR expansion
- New businesses (Ginger, Qmin, Ama) delivered 40% growth to INR 602cr with 37% margins
- April 2025 revenue grew ~17% YoY with strong momentum across domestic and international markets
- Target of opening 30+ hotels in FY26 with 3,000-3,500 keys opening in next 2 years
- Double-digit revenue growth guidance for FY26 backed by strong wedding season , business travel and FTA recovery.
- INR 1,200cr+ capex planned for FY26 60-65% on renovations, rest on greenfield projects
- Ginger crossed 100 hotel portfolio milestone lean luxe renovation program completion this year
- Direct website bookings save INR 700-800 per room in upscale/mid-scale segments
- Foreign arrivals showing recovery with strong business travel from global companies expanding in India
- goal of 700 hotels portfolio by 2030

# Radico Khaitan

- Highest ever quarterly volume growth at 28% in Q4 FY25 highest in past 3 years
- Magic Moments crosses 7 million cases milestone for FY25
- UK FTA benefit scotch imports projected ₹250cr+ in FY26, duty reduction translates to meaningful cost savings
- Two luxury brand launches in Q1 FY26 under development for 2 years
- Super-premium whisky segment entry within first half of FY26
- Prestige & Above category targets 15%+ growth for FY26
- Andhra Pradesh market share surge from 10% in H1 to 23% in Q4 FY25, highest in industry
- Debt reduction target of 35-40% reduction in FY26, debt-free by FY27
- UP market share improvement from 26% to 29% in Q4, 37% P&A growth
- Luxury portfolio growth ₹340cr in FY25 (32% growth), targeting ₹500cr+ in FY26
- Export performance 5% of volume, 9% of value
- ENA backward integration advantage ₹7-8/liter cost benefit stabilizing

# **KEI Industries**

- \* 17-18% growth target for FY26  $\rightarrow$  20%+ growth from FY27 onwards as Sanand capacity ramps up
- Order book stands at Rs. 3,839 crore → includes Rs. 603 crore EHV pending orders, Rs. 2,112 crore domestic cable orders, Rs. 701 crore export orders
- Sanand Phase 1 commercial production  $\rightarrow$  starting end of Q1 FY26, full project completion by end FY26
- Export sales up 92% in Q4  $\rightarrow$  total exports at Rs. 1,267 crore for FY25, cable exports grew 40% despite EPC decline
- B2C sales through distribution network  $\rightarrow$  reached 51% in Q4 vs 45% previous year, targeting further expansion
- Current capacity utilization  $\rightarrow$  85% in cable division, 71% in house wire, 89% in stainless steel wire
- 2,082 active dealers continuous expansion focused on Eastern and Southern regions
- EBITDA margins to remain stable at 10.5% to 11% range in FY26
- CAPEX of Rs. 1300 crore in FY26
- EHV capacity utilization to reach 100% in current year with order book of Rs. 603 crore

# Polycab India

- FY25 revenue crossed ₹220 billion milestone, becoming largest company in Indian electrical industry by revenue
- Domestic Wires & Cables market share increased to 26%-27% from 25%-26% in FY24
- Volume growth in domestic cables & wires at mid-teens with cables growing faster than wires
- Export contribution target to increase from current 6% to 10% by FY30
- FMEG business turned profitable in Q4FY25 after 10 quarters of investments
- Solar products became third largest category in FMEG portfolio, growing 2.5x during the year
- Premium fans now contribute 18% of volume and 30% of sales value in fans category
- EPC order book stands at ₹70 billion (₹40 billion RDSS + ₹30 billion BharatNet)
- Won ₹30 billion BharatNet order from BSNL for Bihar circle with 3-year execution period
- Declared lowest bidder for ₹41 billion BharatNet orders in Goa, Karnataka and Puducherry
- Capacity utilization at 70%-80% annually with Q4 reaching above 80%
- FMEG targeting 8%-10% EBITDA margins by FY30 vs current profitable levels
- Cables & Wires EBITDA margin guidance at 11-13%
- Exports business margins superior to peers, contributing to overall margin premium
- Five dedicated verticals being set up for institutional sales to capture sectorspecific opportunities
- Revenue growth target of 1.5x to 2x of industry growth rate

# TVS Motors

- Achieved highest ever revenue of Rs.36,251 crores and PBT of Rs.3,629 crores in FY25
- EV two-wheeler sales surged 44% to 2.8 lakh units vs 1 lakh units last year
- Two-wheeler exports grew 24.5% to 1.25 million units, outpacing industry growth
- EV revenues reached Rs.3,364 crores for the year, Rs.889 crores in Q4
- Three-wheeler EV launched (King Max)
- E-three-wheeler penetration at 26% in Q4
- TVS Credit book size at Rs.26,647 crores with 35% PBT growth
- CAPEX of Rs.1,800 crores in FY25 focused on new products, technology and capacity expansion
- Norton products launching by Q4 FY26 after significant investment
- Target to become prominent player in EV three-wheeler segment across India
- Scooter category share increasing to 38% driven by EV adoption
- Multiple new EV products in final development stages for upcoming quarters
- Export markets Africa showing recovery signs, LATAM performing well

# Frontier Springs

- Q4 FY25 delivered highest ever quarterly revenue of INR 70.08 crores, up 58.75% YoY
- FY25 revenue reached INR 231.34 crores, up 70.84% YoY with EBITDA margin improving to 21.47%
- Strong order book of INR 150 crores as of April 1st, 2025 with INR 100 crores additional orders received just during the call
- Targeting revenue of INR 375 crores in FY26 and INR 500 crores in FY27
- Air springs division showing strong momentum capacity expansion from 200 coaches/month to 300-350 coaches/month
- Market share in air springs at 25%, targeting 30% in coming year
- Approved supplier for Vande Bharat trains first Indian company to get this approval
- INR 15 crores capex planned for FY26 across all three divisions to address capacity bottlenecks
- Current capacity utilization at 70% overall, with some areas at 100% leading to expansion plans
- Strong execution visibility with 80-90% capacity utilization expected postcapex
- Forging division focusing only on high-value, high-margin products for better profitability
- Strong replacement demand pipeline from zonal railways
- Defense sector approvals expected in 3-4 months with market potential of INR 60-70 crores annually
- Revenue mix guidance: INR 170 crores coil springs, INR 125-130 crores air springs, balance from forging
- not focusing on exports due to the vast domestic demand in India
- Discussions are ongoing with Metro OEMs like Siemens, Bombardier, and Alstom (via Contitech) for the supply of air springs

# MPS Ltd

- 32.7% revenue growth FX-adjusted to INR 726.89 crores in FY25
- Platforms now contribute 28.56% of consolidated revenue vs content services
- AJE acquisition delivered 21.7% EBITDA margin successful turnaround from loss-making
- Content Solutions segment grew 34.4% in FY25 driven by AJE and journals business
- Platform business revenue up 67.4% in FY25 due to AJE integration
- Launching standalone Data & AI practice in FY26 as independent profit center
- 100+ PhDs employed in US and 150+ in India for subject matter expertise
- AI implementations showing 30-50% productivity gains across workflows
- Selected as primary translation vendor for world's largest education company using AI
- Target 10-12% organic growth going forward with corporate business recovery from Q2
- Vision 2027 target of INR 1,500 crores revenue remains on track
- QIP approval for INR 300-700 crore acquisition opportunities
- Revenue quality improving with top 15 customers at 58% vs higher concentration earlier
- 1-2 acquisitions planned for FY'26

# Schneider Electric Infrastructure

- Order inflow grew 13.4% to INR2,693cr with healthy backlog of INR1,253cr
- Major capex expansion: INR100cr for Vadodara plant (6,000 additional panels), INR90cr for Kolkata (40,000 breakers vs 5,000 current)
- Both plants at 90% utilization capacity additions expected by FY27
- Vadodara capacity will increase from 8,000 to 14,000 panels
- Kolkata breaker capacity expanding 9x from 5,000 to 45,000 units targeting India and export markets
- Capex funding through internal accruals
- Strong traction in growth segments: data centres (15% of revenue), EV, semiconductors
- Focus on digitalized products with sensors and cloud connectivity gaining customer acceptance
- Green hydrogen, nuclear energy, battery storage presenting new opportunities
- Government schemes like RDSS, PLI creating tailwinds for electrical infrastructure
- Manufacturing capacity expansion with combined investment of INR190 crores for Vadodara (INR100 crores) and Kolkata (INR90 crores) plants by FY27
- Group sales stable at 18% of total revenues expected to maintain similar levels

# Hind Rectifiers

- Order book grew to INR893 crores vs INR534 crores in FY24 visibility of 12 months
- Market leader in traction transformers with 45% market share
- Targeting 20% market share in propulsion systems after field trials completion
- Four-component propulsion system realization: INR1.75-1.8 crores per set
- Expected to qualify for 20% development orders from next tenders (June-July 2025)
- Already supplied 2,000+ auxiliary converters to Indian Railways through Alstom
- Backward integration initiative reducing 30-35% BOM costs aluminum tank manufacturing in-house
- R&D team of 107 engineers working on 42 product developments
- New products commercialization expected from H1 FY26
- Targeting 30% revenue growth conservatively for FY26
- Aiming for mid-to-late teens EBITDA margins in coming years vs current 10.9%
- INR52 crores capex approved for backward integration expansion
- INR50 crores approved for land acquisition for future expansion
- Hotel load converter orders of INR1-1.15 crores per unit 150-200 annual requirement
- Defence segment entry with HAL orders and DRDO engagement
- Two new subsidiaries incorporated Coincade Studios (IT/AI) and Hirect FZ-LLC (Middle East expansion)
- Annual locomotive production at 1,400-1,500 units creating propulsion system demand

## Le Travenues Technology

- GTV crossed ₹15,000cr in FY25 → 46% growth → nearly 2% of all B2C e commerce in India
- Monthly active users at 83 million  $\rightarrow$  monthly transacting users crossed 3.7 million  $\rightarrow$  4% MTU to MAU ratio
- Annual spend per transacting user grew to ₹9,705 from ₹6,537 in FY23  $\rightarrow$  22% CAGR
- Buses now largest contributor to contribution margin at 33.2%  $\rightarrow$  78% YoY growth in passenger bookings
- Flight business GTV up 92% YoY  $\rightarrow$  contributing 38.7% to overall GTV
- Travel Guarantee fully rolled out  $\rightarrow$  offers 3x discount on bus/flight if train waitlist doesn't confirm
- Half of new flight users in Q4 were booking their first flight ever
- 85.8% of transactions in FY25 done by repeat bookers
- AI voice agents handling 45% of flight customer support
- Strong premiumization trend  $\rightarrow$  users upgrading from trains/buses to flights
- GTV targeting continued 40-50% annual growth based on current momentum
- ESOP costs to remain around INR 20 crores annually going forward

# Supriya Lifescience

- Revenue of INR 697cr in FY25 (22% growth)
- Export business now 85% of revenue vs 79% last year
- LatAm contribution surged to 22% from 11% in FY24
- Module E capacity addition of 500 KL, taking total to 1,020 KL
- Full Module E utilization expected by FY27
- Backward integration improved to 72% from 68% in FY24
- DSM 10-year partnership on track commercial supplies started
- Received CEP for 1 key molecule facilitating European market access
- Ambernath site validation campaigns started commercial production expected Q3 FY26
- 1 new anesthetic product launched in Q4 FY25
- 3-4 new product launches planned for FY26 (ADHD, contrast media, cardiovascular)
- DSM contract expected to contribute INR 30-35cr in FY26
- Targeting INR 1,000cr revenue by FY27
- EBITDA margin guidance of 33-35% for FY26
- CapEx guidance of INR 75-80cr for FY26
- CDMO revenue target of INR 200cr by FY27
- 5 CMO projects ongoing 3 in commercial stage
- Revenue growth guidance of 20% annually
- New contrast media product targeting 20% market share (\$100 million opportunity)
- Formulation facility revenue potential of INR 450-500 crores at peak capacity

## Nuvama Wealth Management

- Client assets grew 24% YoY to ₹4.3 lakh crores revenue up 41% and PAT jumped 65% to ₹986 crores
- MPIS flows at ₹6,500 crores for FY25 70% of flows now managed products building annuity base
- Private ARR assets grew 33% to ₹45,000 crores ARR flows up 52% to ₹10,000 crores annually
- AUM grew 62% to ₹11,300 crores 92% now fee paying, commercial real estate fund first close done
- 30-35 IPO mandates signed
- Dubai operations hit breakeven
- Commercial real estate fund made first deployment ₹460 crores office asset in Delhi
- Private credit fund launch by Q3/Q4 team identification in progress
- Target ₹23-24,000 crores net flows in FY26 maintaining 20%+ AUM growth trajectory
- Asset Management targeting breakeven by FY27 middle at ₹20,000 crores AUM level
- Private ARR net flows target of INR 10,000-11,000 crores (25-30% growth)
- Asset Management net flows target of INR 5,000-6,000 crores
- Lending book to grow by INR 1,800-2,000 crores
- Lending NIMs to stabilize at 5-5.5% for Wealth, 4.5-5% for Private
- Crossover fund deployment to complete in next 7-8 months

# Avalon Technologies

- Q4 revenue growth of 58.1% YoY, FY25 revenue growth of 26.6% YoY
- Order book stands at Rs. 1,761 crores with 14 months average execution period
- Long-term contracts (15-36 months) grew 18.3% YoY to Rs. 1,123 crores
- Order book growth improved from 11% in FY24 to 29% in FY25
- New export-focused Chennai plant completed and commenced production
- Phase-II brownfield expansion in Chennai initiated for domestic demand
- Working capital days improved by 37 days from 161 to 124 days
- FY26 revenue guidance of 18-20% growth
- Targeting 50:50 India-US revenue mix, currently at 47:53
- Strong order growth across all segments: clean energy 66%, mobility 113%, communication 53%, industrial 35%
- Multiple rail projects (6-7 new products) moving from NPI to production in late FY26
- Strategic partnership with Zepco Technologies for design capabilities in clean energy and drone segments
- Two additional factories planned in next 6-12 months (export in Chennai, domestic Phase-II)
- Annual CAPEX guidance at Rs. 45-50 crores
- Storage systems segment driving clean energy growth (70% growth in US)
- Target to double revenue in 3 years
- Asset turns target of 8-10x

# C.E. Info Systems

- Q4 FY25 revenue up 34% yoy to INR143.5cr, full year revenue up 22% to INR463cr
- Order book at INR1,500cr vs previous INR1,208cr executed over 3-4 years
- Target to cross INR1,000cr revenue by FY28
- C&E business grew 30% yoy to INR252cr, A&M business up 13% to INR210cr
- Map-led revenue up 29% to INR345cr, IoT-led revenue up 5% to INR117cr
- New automotive licenses in 3+ million vehicles vs 2.5 million in FY24
- Government business now ~20% of total revenue, grew 40-50% in FY25
- IoT SaaS revenue now ~50% of IoT segment vs <40% previous year
- Indonesia JV (TerraLink) started contributing revenue, losses expected to reduce by FY26 end
- Defense technology opportunities expanding across land, air, sea applications
- HD maps for ADAS becoming new revenue driver in automotive
- Plan to deploy INR80cr for govt and IoT business growth
- EBITDA margin guidance maintained at 35-40% range
- 30 million Mappls app downloads achieved
- All top 10 two-wheeler companies now customers

# Ami Organics

- crossed INR1,000 crore revenue milestone in FY25 with 40.3% growth
- company rebranding from Ami Organics to Acutaas Chemicals Limited
- targeting 25% revenue growth in FY26
- CDMO business targeting INR1,000 crores revenue by FY28
- new CDMO contract revenue expected from H2 FY26 after qualification completion
- Ankleshwar Block 1 capitalization completing in Q1 FY26
- 10.8 MW solar plant commissioned INR16-18 crore annual savings expected at full 16MW capacity
- electrolyte additives production starting H2 FY26 2,000 MT capacity each for VC and FEC
- semiconductor business adding 6-8 new customers in Japan, Korea, Taiwan
- PMDA approval received for 2 manufacturing sites enhancing Japan market access
- FY26 capex of INR200 crore INR130 crore spillover, INR70 crore for maintenance and pilot plant
- new Sachin pilot plant for high potent chemicals and anticancer segment
- pharma intermediates margins at 24.5%, specialty chemicals at 14.7%
- H1 typically contributes 40% revenue, H2 contributes 60%
- several molecules benefiting from 2025-26 patent expiries in generic portfolio
- Semiconductor business expected to scale up in FY26

# Netweb Technologies

- AI segment grew 112% yoy, contributing 14.8% to revenue vs  $\sim$ 10% last year
- launched <u>Skylus.ai</u> unified solution for GPU-based AI infrastructure deployment
- targeting 35-40% revenue CAGR for next couple of years
- guiding EBITDA margin of 13-14% and PAT margin  ${\sim}10\%$  for FY26
- order pipeline at ₹4,000 crores with 60% conversion rate, pipeline closure timeframe 6-18 months
- AI segment expected to reach ~20% revenue mix in next 1-2 years from current 15%
- export business at 5-7% of revenues
- 79 new hires added including 46 technical professionals, total team 441 people
- revenue mix: 50% government, 50% private enterprises
- order execution cycle 8-12 weeks, working 6-8 months before RFP release
- HPC and Private Cloud segments to maintain 35-40% revenue mix each

# Kaynes Technology India

- Consolidated revenue of INR27,218 million for FY25  $\rightarrow$  51% YoY growth
- Order book surged to INR65,969 million in Q4 FY25 from INR41,152 million in Q4 FY24
- Monthly order inflow increased to INR5,114 million in Q4 FY25 vs INR4,285 million in Q3 FY25
- Targeting minimum 60% revenue growth in FY26 with 50 basis points EBITDA margin expansion
- OSAT plant in Sanand and HDI PCB plant in Chennai construction on track  $\rightarrow$  completion by end of 2025
- First chip production expected in Q3 FY26  $\rightarrow$  reasonable production in Q4 FY26
- HDI PCB plant ready for production by Nov-Dec 2025
- \* Total OSAT capex INR3,400 crores  $\rightarrow$  50% central govt funding + 20-25% state govt funding
- Total HDI PCB capex INR1,400 crores  $\rightarrow$  65% government capital subsidy
- August Electronics acquisition in Canada  $\rightarrow$  CAD 57 million business with better EBITDA margins than consolidated
- Order book composition shifting to higher margin aerospace, industrial and automotive segments
- Export business expected to reach 15% of total revenue in FY26
- Core EMS EBITDA margins targeting 15.5-16% going forward
- Kavach development program on schedule  $\rightarrow$  POC completion expected by mid-year
- Space tech subsidiary formed targeting high-tech manufacturing for ISRO and satellite components
- 5+ customers committed for HDI PCB capacity utilization once plants operational
- Order book visibility beyond 5 years with confirmed long-term contracts from global clients

# Anand Rathi Wealth

- Total AUM grew 30% YoY to INR 77,103 crores as of March 2025
- Net flows of INR 12,617 crores in FY25 76% YoY growth
- Added 1,821 new client families bringing total to 11,732 clients
- Client attrition rate only 0.52%
- RM attrition below 1% for second consecutive year only 2 RMs left
- FY26 guidance: INR 1,175 crores revenue and INR 375 crores PAT
- Target of 20-25% PAT growth
- AUM per RM increased to INR 198 crores
- 382 RMs can handle 6,000+ more clients without new hiring current capacity at 31 clients per RM vs 50 limit
- UK subsidiary incorporated license application in process, Bahrain rep office planned
- 10-12% of AUM from NRI clients exploring GIFT City opportunity for tax efficiency
- Planning to add 50-60 new RMs

# Max Healthcare

- Max Lucknow delivered 56% revenue growth and 102% EBITDA growth in first year post-acquisition
- Max Nagpur achieved 23% revenue growth and 86% EBITDA growth postacquisition
- Max Dwarka achieved EBITDA breakeven in 6 months company record for greenfield hospital
- 1,500 beds to be commissioned in next 12 months across brownfield expansions
- Three brownfield towers (Nanavati 268 beds, Mohali 155 beds, Max Smart 400 beds) commissioning within 90 days
- Gurgaon Sector 56 greenfield (500 beds) expected operational by end of calendar year
- Network occupancy at 75%; existing units occupancy at 78% excluding new acquisitions
- International patient revenue grew 28% to ₹202cr
- Max@Home grew 22% to ₹56cr revenue; Max Lab grew 19% to ₹46cr revenue

## Garware Hi Tech Films

- achieved record revenue of ₹2,109 crores in FY25 with 25.8% YoY growth
- sun control window films division grew 37.6% driven by expanding market reach and new product launches
- PPF business achieved 25% revenue growth operating at optimal capacity
- second PPF line on track for completion by Q2 FY26 (September 2025) will add ₹400 cr revenue capacity
- ₹118 cr investment in TPU extrusion line with 360 lakh sq ft capacity expected by October 2026
- TPU backward integration expected to improve margins by 1.5-2%
- revenue guidance of ₹2,500 cr for FY26 and 20-25% CAGR target for FY27
- 77% revenues from exports, 87% from value-added films
- launched Garware Home Solutions for residential segment early stage rollout planned
- launched B2C e-commerce portal for US market eliminating distributor margins
- 200 Garware Application Studios across India driving 50% domestic market growth
- strong growth momentum in Middle East, Europe and East Africa with new teams added
- architectural segment in India grew 90%, automotive window films grew 60%
- North America contributes 48.5% of revenues
- company shifting from 65% IPD to 70% consumer products mix, targeting 80% post PPF expansion
- peak revenue potential of ₹3,000 cr with full utilization of current and upcoming capacity
- Capex guidance of INR 400-500 crores for capacity expansions

# Steelcast

- volume target of 17,000 tons in FY26 vs 12,500 tons in FY25 36% jump driven by new parts development and approvals
- order book stands at INR 95 crores as of Q4 FY25
- normalized EBITDA margins expected at 25-26% sustainable levels going forward
- railroad component development expected to contribute INR 25 crores revenue in FY26
- expanding to 9 industries total adding railroad, ground engaging tools and defense to existing 6 segments
- new geography expansion now exporting to 18 countries, adding Poland, Slovakia, Brazil and Canada
- North America sales target INR 130-135 crores and Europe INR 140-145 crores for FY26
- new parts contribution 5-7% annually, new geographies contributing 4-5% each year
- capex plan of INR 38 crores in FY26 INR 15 crores debottlenecking, INR 20 crores land purchase
- 75% of products go fully machined ready-to-use higher value addition
- strong momentum in newer model programs with existing customers
- Volume growth of 36% targeted in FY26
- Capacity utilization to reach 59% in FY26 vs 45% in FY25
- Aiming to cross 90% capacity utilization in the next 2 to 3 years.
- FY25 Revenue Mix: Domestic sales 46%, Exports 54%
- Operates on a cost-plus model with price variation clauses for input costs; benefits from falling input prices occur with a one-quarter lag

# Kalyan Jewellers

- achieved highest revenue of INR25,045 crores in FY25 with PAT of INR714 crores
- 76 Kalyan showrooms and 60 Candere showrooms opened in FY25 + first US store launched
- debt reduction of INR250 crores in India during FY25, total INR520 crores over last 2 years
- planning 170 showroom openings in FY26  $\rightarrow$  90 Kalyan + 80 Candere stores
- target debt reduction of INR350-400 crores in FY26
- Candere expected to turn PAT positive in FY26
- 73 active Candere showrooms with 70% studded mix, average ticket size INR25,000-30,000
- capex guidance for FY26: INR200+ crores for Kalyan + additional for Candere stores
- gold loan interest rates elevated at 5-5.5% vs earlier 3-3.5%
- SSG growth of 21% in FY25
- Candere targeting 2% stock churn and 30-35% margins at maturity
- new franchise model reduces capex burden → only maintenance capex of INR150 crores for existing stores
- studded mix expected to remain stable at 30-32% due to Tier 2/3 expansion
- strong wedding season demand momentum in Q1 FY26

# **CARE Ratings**

- Highest ever standalone revenue at ₹336.7cr (19% YoY growth) with PAT of ₹147.9cr (24% growth)
- Consolidated revenue reached ₹402.3cr (21% YoY) with PAT of ₹140cr (37% growth)
- Market share gains in bond market up 20-25%
- 200+ new single A and above category clients onboarded in FY25
- CareEdge Global IFSC rated \$3bn debt in first 6 months only IFSCA registered rating agency
- 39 sovereign ratings announced, 8 corporate ratings completed
- Rating mandatory from April 2025 for IFSCA issuances
- Non-ratings business contributing 10.5% (target 20% in 3 years)
- CareEdge Analytics losses reduced to single digits, launched EdgeAvira.AI platform
- CareEdge Advisory showing double-digit margins with healthy growth across all segments
- CareEdge South Africa received sovereign rating approval expanding international footprint
- Exploring inorganic opportunities for new products/markets at right valuations
- Double-digit revenue growth expected for both ratings and non-ratings segments

# CCL Products (India)

- Group turnover crossed INR 3,000cr milestone for FY25 vs INR 2,660cr in FY24
- Volume growth around 10% for FY25 vs historical 20-22%
- Domestic revenue at INR 440cr with brand sales around INR 300cr
- Small pack contribution increased to 20% vs 17-18% last year
- Completed expansion at Vietnam subsidiary (NCL)
- Existing capacity running at nearly 100% utilization
- New capacity at 10-15% utilization in first year
- Blend library expanded to 1,000+ vs 500-600 previously
- Coffee prices remain high and choppy still causing contract cycle challenges
- 60-70% customers are long-term but giving short-term contracts
- Expecting some stability after Brazil crop harvest in coming weeks
- Targeting 15-20% EBITDA growth guidance annually
- Focus on private label customers for longer relationships
- Expanding in new geographies China, Taiwan, Middle East, Africa

# Sai Life Sciences

- Achieved revenue of ₹1,695 crores in FY25, 16% YoY growth
- EBITDA grew 42% to ₹425 crores with margin expansion to 25% from 20%
- Launched dedicated Peptide Research Center with advanced automation and robotics
- Manufacturing capacity increased by 30% with new facility coming online in May 2025
- Capacity utilization at 67%
- CRO revenues grew 26% with pharma share increasing from 30% to 37-38%
- Planning capex of ₹700 crores in FY26
- 60-65% of capex towards manufacturing, 35% for R&D expansion
- Targeting ₹50-60 crores investment in new modalities (peptides, ADCs, oligos)
- FTE strength to grow 12-15% in FY26 after 27% growth in FY25
- Two large molecules received positive Phase 3 readouts commercial timing awaited
- Revenue growth guidance of 15-20% CAGR over 3-5 year period
- Customer base includes 18 of top 25 global pharma companies
- Debt reduction of ₹720 crores

## Eicher Motors

- Royal Enfield Performance:
  - sold 1 million+ motorcycles for first time in company history
  - domestic sales grew 8% to 902,757 units; international sales grew 30% to 100,136 units
  - 6 new motorcycle launches in FY25 including Bear 650, Guerrilla 450, Classic 650
  - 88% market share in middleweight segment
  - inaugurated first fully owned CKD assembly plant in Thailand
  - manufacturing facility and flagship showroom operational in Bangladesh
- VECV Performance:
  - record sales of 90,161 units in FY25 vs flat industry growth
  - achieved #1 position in Light & Medium Duty trucks with 36% market share
  - EBITDA margin improved to 10.5% in Q4 from 7.8% in Q4 FY24
  - launched 92 new production variants during the year
  - entered small commercial vehicle segment with electric-first Eicher Pro X
- Brazil market showing strong response #3 position with 22,000 units sold
- Hunter 350 refresh launched with LED headlight, tripper pod, USB charger for younger audience
- average customer age declining with younger products (30%+ customers below 25 years)
- current capacity at 1.2 million units; modular expansion planned as needed

## **FSN E-Commerce Ventures**

- Beauty business momentum strong 30% growth across all 4 quarters, significantly ahead of industry's 23-25% CAGR
- 42 million cumulative customers (28% growth)
- 237 stores operational largest beauty retail network in India, 50 stores added in FY25
- Chanel, YSL, NARS, Kérastase launched exclusively on Nykaa
- House of brands portfolio now INR 2,100 crores GMV Dot & Key scaled 14x to INR 530 crores in 4 years
- eB2B superstore business tripled to INR 950 crores GMV with 57% growth
- Own brands contributing 40% through external channels
- Nykaa Now rapid delivery live in multiple metros with 60-minute delivery promise
- 15% same-store sales growth
- Revenue growth guidance of 24-25%
- Capex guidance of INR 128-150 crores for store expansion
- 50+ new store additions planned annually
- ROCE target to reach high teens from current 11.3%
- Fashion business targeting EBITDA breakeven by FY26
- Gross margins expected to expand through premiumization and brand mix

# **Concord Biotech**

- Q4 revenue grew 35% to INR 430cr vs INR 319cr; FY25 revenue at INR 1,200cr, up 18% YoY
- PAT grew 21% to INR 372cr in FY25 vs INR 308cr in FY24
- API revenue grew 37% in Q4 and 14% for full year at INR 940cr (78% of total revenue)
- Formulation revenue grew 26% in Q4 and 38% for full year at INR 260cr (22% of total revenue)
- Injectable facility successfully commissioned at Valthera
- ANDA approval received for Teriflunomide tablets US market size ~\$402mn, global ~\$908mn
- Filed 2 new DMFs: Nystatin (large volume, limited competition) and Voclosporin (immunosuppressant)
- Commercialized first CDMO project with innovator company supplies starting soon
- Added 118 new customers across business segments in FY25
- Immunosuppressant share reduced from 80% to 74-75% over 2 years
- Anti-infective segment gaining momentum with new product launches
- Injectable facility expected to contribute meaningfully in FY26 with full rampup by FY27-28
- Capacity utilization: Unit 1 (API) at 84%, Unit 2 (formulation) at 36%, Unit 3 at 40%
- No major capex planned beyond maintenance capex of INR 20-30cr annually
- Target long-term CAGR growth of 25%
- Injectable facility has potential to generate INR 600cr turnover over 3-4 years
- EBITDA margins to remain stable at 42% range
- CDMO business to become double-digit contributor to sales

# Ventive Hospitality

- Target to double hotel room inventory to 4,000 keys over next 5 years
- RevPAR grew 24% in Q4 to INR 9,000 vs industry growth of 18%
- Pipeline breakdown: 367 keys announced, 900 keys from ROFO assets, 300 keys from branded villa projects, 500 keys through acquisitions
- Raaya consolidated from Jan 1st added INR 62cr revenue in Q4 with 49% EBITDA margin
- Channel strategy improvement 40% business through non-commissionable channels in India vs 31% last year
- Target margins: India from current 37% to 42%, Maldives from 32% to 35-36%
- INR 5,000cr capex requirement for upcoming pipeline of keys
- Pune market drivers: 40mn sq ft office space addition over next 5 years, limited luxury supply, company controls 65% luxury inventory
- Mid-teen revenue growth and high-teen EBITDA growth expected going forward
- India hospitality business recorded 25% revenue growth in Q4 and 15% growth for full year
- Q4 ADR grew 16% YoY to INR 12,571, full year ADR grew 10% to INR 11,076
- Q4 occupancy expanded 4% points to 71%, full year occupancy improved 4% points to 65.5%
- Full year revenue crossed INR 2,000cr mark and EBITDA crossed INR 1,000cr mark on proforma basis
- target to double revenues from INR 2,000 crores to INR 4,000 crores over next five years
- ROFO assets transfer expected in warm shell stage over 2.5-3 years

## Laurus Labs

- CDMO revenues at INR461 crores in Q4, grew 49% in FY25
- Pipeline expanded to 110 active projects (90 human health, 20 animal health/crop sciences) vs 60 projects 2-3 years ago
- 15 commercial projects in human health delivering ~INR1,000 crores revenue
- Majority projects now in Phase 2/3 stage
- INR1,000 crores capex planned for FY26
- INR250 crores investment in Vizag fermentation facility doubling capacity by end-2026
- Small molecule API reactor volume enhanced by 15% in 2025
- Animal health commercial validation completing by end FY26 significant revenue jump expected
- FY26 capex breakdown: fermentation INR250cr, formulation CMO, additional production blocks
- 30% increase in continuous flow projects, 40% increase in biocatalysis projects
- Focus on cutting-edge technologies: biocatalysis, flow chemistry, continuous manufacturing, high-energy chemistry
- \$15 million investment planned for GMP facility covering plasmids, vectors, ADC conjugation
- Small molecule CDMO grew 49% in FY25

## Lemon Tree Hotels

- Achieved highest ever Q4 revenue at ₹379.4cr, up 15% YoY with 54% EBITDA margin
- Full year revenue ₹1,288cr (+20% YoY) with EBITDA ₹637cr (+20% YoY)
- Debt reduced by ₹190cr to ₹1,699cr; debt-to-EBITDA improved to 2.67x from 3.57x
- Total inventory at 212 hotels/17,116 rooms; targeting 20,000+ rooms by FY26
- Management fees grew 22% to ₹149cr for FY25
- Aurika Mumbai stabilizing with 80%+ occupancy in Q4 vs 65% last year
- Targeting ₹11,000-12,000 ARR for Aurika Mumbai by winter
- Current EBITDA margin 49.4%, targeting 55%+ by FY28 post renovation completion
- Renovation spend ₹130cr in FY26
- Keys portfolio targeting ₹60cr+ EBITDA by FY27 post full renovation
- 20% revenue growth guidance for FY26
- Debt-free target within next 4 years

# Senco Gold

- Q4 FY25 revenue growth at 21% with strong EBITDA jump of 44% YoY
- Diamond jewelry value growth at 38% in Q4, volume growth 21%
- Stud ratio improved to 10.9% from 10.5% in 9 months targeting 15% in 3-4 years
- Same store sales growth at 15-16%
- Net addition of 16 stores in FY25 mix of 9 company owned, 6 franchisee, 1 Sennes store
- Non-East business grew 23% to INR 1,230 crores
- Old gold exchange jumped to 40% of sales vs 25% earlier
- FY26 guidance: 18-20% revenue growth with EBITDA margin 6.8-7.2%, PAT margin 3.5-3.7%
- 18-20 new store additions planned for FY26 minimum 10 franchisee stores
- Gold Metal Loan rates spiked to 6.6% in March from 3.6% now moderating to  ${\sim}7\%$  blended
- Overall Gold Jewelry Performance FY25: Value growth of approx. 20%, volume de-growth of 4%
- Everlite format stores targeting lightweight jewelry below INR 1 lakh with 50-60% diamond focus
- Master franchisee agreement with Melorra for Gen Z/millennial customer acquisition
- Diamond prices starting to recover solitaire segment grew 26% in FY25
- Added over 250,000 new customers in FY25
- 17% increase in overall footfalls, 5% increase in new invoices
- Consumers shifting to lower karat gold (e.g., 14-carat, 18-carat) and diamond jewelry to fit budgets due to high gold prices
- Average Transaction Value (ATV) FY25: Increased by approx. 15% to INR 73,000 from INR 63,700 yoy

# **Gala Precision Engineering**

- Q4 revenue grew 31% YoY to Rs 75cr, full year FY25 revenue at Rs 238cr (17.4% growth)
- Export contribution in fastener segment increased to 55% in FY25 vs 37% in FY24
- Chennai plant inaugurated in Feb 2025  $\rightarrow$  targeting Rs 25-30cr revenue in FY26, Rs 60-70cr in FY27
- Phase 1 Chennai CAPEX of Rs 25cr completed, phase 2 of Rs 23cr starting end of FY26
- Combined capacity post Chennai expansion → Rs 425-450cr (Wada: Rs 325cr + Chennai: Rs 120cr)
- Secured first bolt product order from US industrial customer worth Rs 8.5cr annually
- New product launch  $\rightarrow$  Grip Lock washer for construction equipment sector
- Vestas contributes 23% of total sales across all products globally
- Target 20-25% revenue growth in FY26 with EBITDA margins at 17-19%
- Export mix to remain at 35-40% of total revenue going forward
- Asset turnover improved to 3.65x in FY25 from 3.05x in FY24
- 750+ SKUs serving 175+ customers across 25 countries
- Peak capacity utilization expected in FY27-28

# Waaree Energies

- FY26 EBITDA guidance of INR5,500-6,000 crores
- DCR order book building rapidly with expectation to reach over 1.5 gigawatts requirement from market
- 3.2 gigawatts additional module capacity at Chikhli plant to be commissioned in 3-4 months
- 6 gigawatt integrated wafer, cell and module PLI factory remains on track for FY27 completion with INR9,000 crores capex
- Cell manufacturing capacity of 5.4 gigawatts expected to reach full rated capacity within 45-60 days
- Cell efficiency achieving 23-23.5% for mono PERC and 24% for TOPCon technology
- 3.5 gigawatt battery storage facility and 300 megawatt green hydrogen electrolyzer plant scheduled operational by FY27
- 3 gigawatt inverter facility on track to be online late FY26
- In-house cell production cost at 7-8 cents vs external sourcing at 11.5-14 cents
- DCR market expected to grow from 3-4 gigawatts last year to 10-15 gigawatts this year driven by PM Surya Ghar Yojana allocation increase
- Pipeline of 100 gigawatts for module business and 30 gigawatts for EPC business providing strong order visibility
- India solar demand trajectory to increase from current 35 gigawatts annually to 70 gigawatts by end of decade
- capacity utilization ranging 60-90%

## **Premier Energies**

- Mission 2028 targets 10 gigawatt ingot, wafer, cell, and module integrated capacity
- Total estimated capex of INR125,000 million over next 3 years for capacity expansion and backward integration
- 1.2 gigawatt TOPCon cell line commissioning scheduled for next month (June 2025)
- 4.8 gigawatt TOPCon cell line and 5.6 gigawatt module line completion by end of FY26
- 2 gigawatt wafer plant in JV with SAS Taiwan planned for commissioning in FY27
- US investment plans for 1.2 gigawatt cell line awaiting policy clarity
- Battery energy storage business entry with 12 gigawatt hour capacity in two phases  $\rightarrow$  6 GWh in FY27 and 6 GWh in FY28
- BESS capex estimated at INR600 crores for total capacity
- Inverter business expansion with capex of INR100-150 crores
- Ingot wafer capex requirement of INR400 crores per gigawatt  $\rightarrow$  INR4,000 crores for 10 GW target
- ALMM on cells implementation from June 2026  $\rightarrow$  market moving to 100% DCR status
- Government demand targets of 65 gigawatts over next 2 years from Surya Ghar, Kusum, and CPSU schemes
- Fixed asset turnover target of 2.2x to 2.5x by end of implementation program
- Order book visibility of 12-15 months with 5.3 gigawatt confirmed orders worth INR8,445 crores
- Cell capacity expansion roadmap  $\rightarrow$  3.2 GW by FY26, 8 GW by FY27, 10 GW by FY28
- Module capacity target of 11.1 gigawatt by FY27
- Captive cell consumption to increase from current 50% to 100% by 2027 as market becomes fully DCR
- Utility scale market expected to become 100% DCR from 2027 onwards

# Allied Blenders & Distillers

- Three CAPEX programs (ENA, PET, MALT) expected to deliver 300 basis points EBITDA margin improvement by March 2027
- PET bottle facility in Telangana commissioning in Q2 FY26  $\rightarrow$  will meet 75% of company's packaging needs
- Integrated malt distillery with 4 million liter capacity operational in Q4 FY26
   → enables Indian single malt launch by 2030
- ENA distillery expansion of 61 million liters over three years under regulatory approval process
- Upon completion of CAPEX program, company will achieve 66% captive ENA production
- ICONiQ White targeting 1 million case ARR in Andhra Pradesh after November approval
- P&A segment salience to increase from current 42% to 50% in value terms over next two years
- A&P spend in P&A segment planned to expand from 6% to 7-7.5% of NSV over next two years
- UK-India FTA implementation expected to deliver Rs 75-80 crores annual duty savings
- Super-Premium to Luxury portfolio targeting high single-digit market share from 3% industry segment that accounts for 20% of profits
- Five Super-Premium/Luxury brands rolling out to top markets by Q2 FY26
- Three additional premium brands launching in FY26 to complete targeted portfolio
- Company guidance for FY26: double-digit volume growth with mid-to-higher double-digit value growth
- Mass Premium segment (Officer's Choice) targeting high single-digit growth while maintaining 40%+ gross margins
- Global footprint expanded to 23 countries from 14 countries
- 60% of Rs 527 crore CAPEX program to be invested in FY26, remaining 15% in FY27

# Aether Industries

- Target 70% contribution from CRAMS and CEM business models vs current 48%, with 30% from large-scale manufacturing
- Site-3++ dedicated to CEM for material science company  $\rightarrow$  production begins end of Q3 FY26
- Site-5 first two production blocks commissioning by December 2025  $\rightarrow$  4 plants with 80% clarity on projects
- Site-4 targeting Rs. 250-300 crores revenue  $\rightarrow$  full ramp up in FY27 after gradual ramp in FY26
- Site-5 additional 15 acres acquired for Rs. 42 crores
- EBITDA margins expected at 29-30% average going forward with gradual growth
- 70% of 50+ CRAMS projects are non-pharma, non-agro
- Site-2 and Site-3 capacity utilization targeting 75-80% in FY26 from current 70% and 66%
- Site-4 capacity utilization jumping to 75% in FY26 from current 25-30%
- Converge polyols platform targeting 500+ tons manufacturing with two new contracts in FY26
- Contract Manufacturing revenue from Site-4 started in April 2025 after Rs. 25 crores validation quantities in Q4

# R R Kabel

- Targeting Wires & Cables revenue CAGR of 18% and FMEG revenue CAGR of 25% over next 3 years
- Aiming for 2.5x EBITDA growth over 3 years with target double-digit margins of 10.5% by FY28
- Planning INR1,200 crores capex from FY26-FY28 to increase capacity by 1.7x (54,000 tons total 36,000 tons at Waghodia + 18,000 tons at Silvassa)
- Expecting INR4,500 crores incremental revenue (3.5x asset return) from new capacity expansion
- FMEG segment targeting breakeven in FY26 after reducing losses by 33% in FY25
- Cable business targeting 25% volume growth annually for next 2 years, focusing on MV cables (11kv to 66kv)
- Export business targeting 1.8x growth by entering new markets and geographies, leveraging India's favorable trade dynamics
- Domestic Wires & Cables business targeting 1.6x growth driven by real estate resurgence, data centers, renewables and industrial capex
- Margin improvement strategy through rebalanced product mix toward higher-margin cables and scale efficiencies
- Premium and mid-premium products now contributing 20% of FMEG revenue
- Working capital cycle improved to 56 days in FY25 and expected to stabilize around 60 days going forward
- Wire and cable industry expected to grow at 15% CAGR to reach INR2 lakh crores by FY31 from current INR90,000 crores

# **KFin Technologies**

- Target to maintain 18-20% top line growth guidance for FY26 with EBITDA margins of 40-45%
- Ascent Fund Services acquisition of 51% stake for Rs. 305 crores expected to be neutral in FY26 and value-accretive from FY27
- International business contribution to increase from 5-6% to 13-15% post-Ascent acquisition
- KRA business platform ready and awaiting SEBI final approval  $\rightarrow$  launch expected in Q1 FY26
- International deal pipeline at \$25 million revenue potential across Malaysia, Philippines, Singapore and Hong Kong
- Two AMC contracts up for renegotiation in FY26  $\rightarrow$  one large AMC and one mid-tier AMC
- mPowerWealth platform signed 5 wealth managers within few months  $\rightarrow$  Rs. 20 crores business run rate
- Alternative Investment Funds reached 600 funds with 37% market share and Rs. 1.5 trillion AUM
- SIP market share at 40% expected to drive overall AUM market share from 33% toward 40%
- International AUM grew 33% year-on-year after 4 years of stagnation  $\rightarrow$  both mark-to-market gains and net inflows
- Value-added solutions revenue grew 57% year-on-year  $\rightarrow$  targeting higher revenue per client
- GIFT City market share at 50% targeting 75% with Ascent combination

# E2E Networks

- Targeting monthly recurring revenue growth from INR11 crores to INR35-40 crores by March 2026
- Built additional capacity of 2,048 GPUs currently undergoing testing before production deployment
- Plans to add 6,000+ GPUs over next 2 years  $\rightarrow$  targeting 10,000+ total GPU capacity
- Each new generation plans minimum 2,000 GPU additions with 30-40% higher cost per generation
- India AI Mission allocated INR4,500 crores budget (40% subsidy) → total market demand of INR10,500 crores over 3 years
- Company targeting 20-25% market share of India AI Mission
- Chennai data center going live within couple of weeks after final testing completion
- Software licensing gross margins expected at 75-80% for sovereign cloud platform
- Revenue projection of 1.5x to 1.7x growth for next year from current levels

# Go Fashion (India)

- Plan to add 120 stores annually on net basis starting FY26, with over 30 stores already finalized for Q1FY26
- Piloting new categories (basic kurtis, shirts, dresses, men's polo shirts, chinos) in 15 stores in first six months + 10 stores in second six months
- International expansion with first Middle East store opening by May/June end in Silicon Central Mall Dubai through Apparel Group partnership
- MBO channel expansion targeting 100 gross store additions in FY26 with 30-40% YoY growth momentum
- New concept stores will require 1,500-2,000 square feet vs current 400-500 square feet template
- Target to maintain gross margins at 62-63% range and sustain P&L margins in FY26
- Store expansion strategy shifting from cluster-based to horizontal growth in newer cities for customer acquisition
- Inventory optimization target to reduce from current 102 days to 90-95 days range

# Dynamic Cables

- Current revenue capacity stands at Rs. 1,150-1,200 crores with existing plant setup after debottlenecking completed in October-November
- Greenfield expansion project under implementation  $\rightarrow$  operational in H2 FY26 with revenue potential of Rs. 200-250 crores
- Combined capacity post-expansion will enable Rs. 1,400-1,500 crores annual revenue potential
- Order book stands at Rs. 726 crores providing 6-9 months revenue visibility with average delivery cycles
- Export order book at Rs. 100 crores  $\rightarrow$  targeting meaningful export numbers by FY27
- Two additional UL approvals pending in next 5-6 months for U.S. market  $\rightarrow$  complete product basket for wholesaler marketing starting next quarter
- 15,000 square meters vacant land available near existing plant for future capacity expansion
- New product launches include solar cables and specialty conductor AL-59 with BIS approvals secured
- Renewable segment order book grew from near-zero to Rs. 100 crores  $\rightarrow$  15% of current order book
- Power utilities contribute 70% of order book (55% domestic, 15% export) with strong demand traction continuing
- U.S. market entry strategy progressing with DDP terms → duty variations passed to buyers, level playing field with other exporters

# Techno Electric & Engineering Company

- targeting top line of INR 3,500 crores for FY26
- monthly revenue enhanced from INR 75 crores to INR 200 crores currently  $\rightarrow$  targeting INR 300 crores per month in current year
- order backlog to execution ratio will come down to 3-3.5x which is industry norm
- robust order book at INR 11,000 crores as of March 2025  $\rightarrow$  highest in company history
- order intake guidance for FY26 expected around INR 4,150 crores level
- data center deployed capacity expected to be 25 megawatts by end of FY26 and 50 megawatts by FY27
- Chennai data center revenue generation expected from Q2 FY26
- data center revenue target of INR 100 crores for FY26 and INR 300-350 crores for FY27
- data center EBITDA margins expected around 80%
- overall company EBITDA target of 20% at consolidated level going forward
- total CapEx plan of INR 10,000 crores over next 5 years  $\rightarrow$  80% allocated to data centers
- current year CapEx investment of INR 1,250 crores  $\rightarrow$  INR 500 crores meters + INR 500 crores data centers + INR 250 crores TBCB projects
- targeting 250 megawatts data center capacity by 2030
- smart meter deployment target of 1 million meters in FY26
- transmission segment revenue target of INR 2,500 crores, FGD INR 500 crores, meters INR 500 crores for FY26
- Edge Data Center execution planned at 10 locations in FY26
- Mumbai Edge Data Center commissioning expected by November 2025
- Chennai data center pipeline of INR 80-100 crores with cloud players and AI customers
- data center payback period expected around 5 years